



EXCERPT Intelligence Report **Tablets: Retail**
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Intelligence
Report

Tablets: Retail

April 2, 2013

Adjunct



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To date, retailers' "tablet strategy" has been an adjunct to PC and smartphone development efforts. As tablet devices continue along the most successful adoption trajectory in history, retailers will begin to shift priorities. Swiping and tapping to purchase—vs. scrolling and clicking—warrants a distinct approach.

Tablet vs. PC

Released on April 3, 2010, the iPad established a new class of computing. Three years later, holiday shipments of tablets exceed 50 million units worldwide (nearly 60 percent of total PC shipments over the same time period).¹ The cannibalization is so pronounced that analysts are defining new classes of "hybrid" devices in long-term forecasts.² Touch-enabled input devices are rapidly becoming the de facto (leisure) PC.

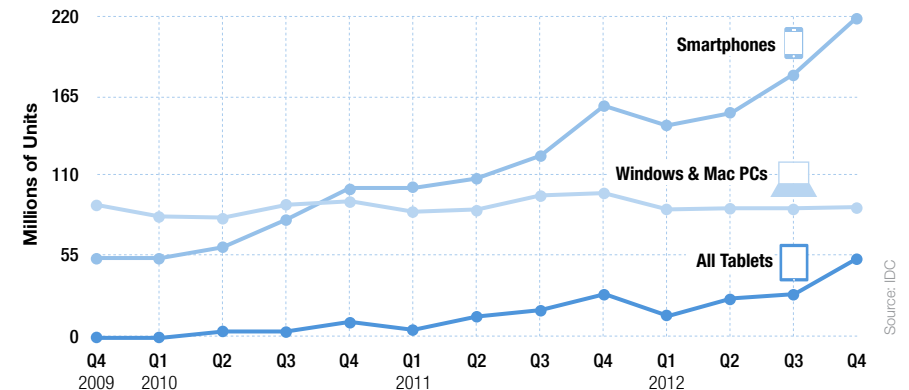
Tablet vs. Mobile

Early skeptics described the iPad as a "big iPhone."³ Evidence suggests categorizing tablets as another mobile device were shortsighted. The share of site visits from tablets grew 10 times faster than smartphones during the two years following each device's respective debut (2010 vs. 2007).⁴ In the fourth quarter of 2012, paid search spend on tablets eclipsed smartphones for the first time.⁵ As of March 2013, the share of global site traffic generated by tablets overtook traffic from smartphones (8 percent vs. 7 percent).⁶ In effect, tablets have become the primary mobile browsing device—forcing many digital managers, who previously ignored tablet optimization, to play catch-up.

1. "Tablet Shipments Soar to Record Levels During Strong Holiday Quarter," IDC Press Release, January 31, 2013.
2. "Why Tablets Will Become Our Primary Computing Device," Frank Gillet, Forrester Blog, April 23, 2013.
3. "The Truth About Apple's iPad: It's a Big Yawn," Dan Frommer, Business Insider, January 27, 2010.
4. "How tablets are catalyzing brand website engagement," Adobe Digital Index, May 2012.
5. "The State of Mobile Search Advertising in the World," Marin Software White Paper, February 2013.
6. "Tablets trump smartphones in global website traffic," Tyler White, Adobe Digital Marketing Blog, March 6, 2013.

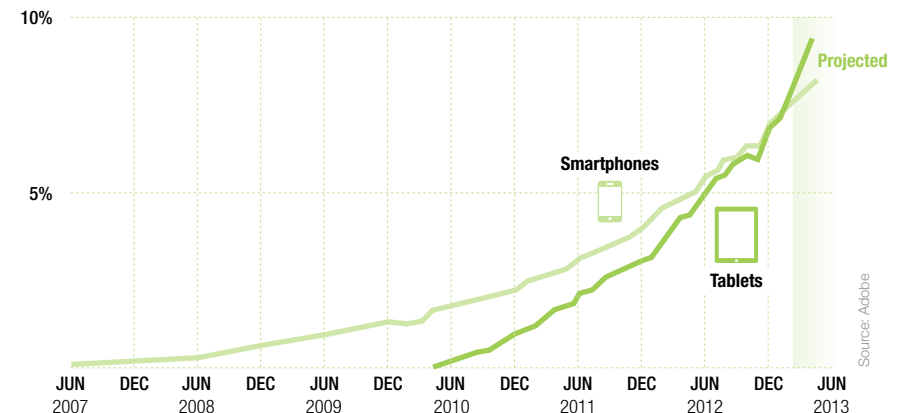
Worldwide Shipments of Smartphones, Tablets, and PCs

Q4 2009–Q4 2012



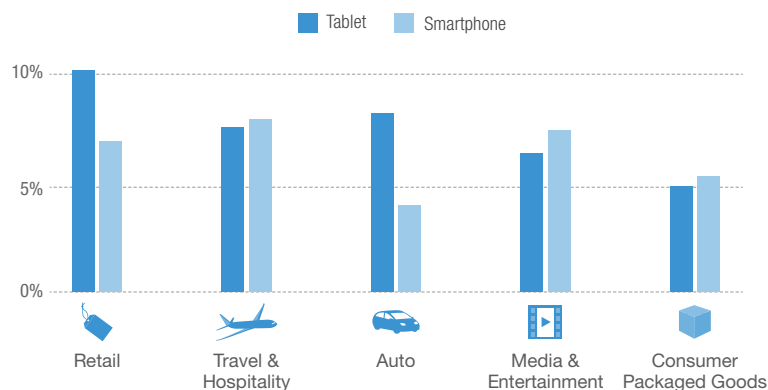
Global Share of Internet Page Views by Device Type

June 2007–June 2013E



Mobile Traffic Share by Industry and Device Type

March 2013



Source: Adobe

Tablets = Retail Opportunity

Nearly half of U.S. households with annual incomes above \$75,000 own a tablet device.⁷ Moreover, peak tablet usage occurs during “prime-time” evening hours (7 p.m. to 10 p.m.).⁸ This cocktail of affluence and “laid-back” mindset is powerful for retailers, who enjoy the highest share of tablet traffic by industry.⁹

Cyber Monday generated \$2 billion in online sales in 2012. One in five dollars was traced to a mobile device—and tablets were responsible for over two thirds of these sales (14.1 percent vs. 6.8 percent).¹⁰ Tablet visitors to retail sites are three times more likely to purchase than smartphone visitors and spent 50 percent more per purchase.¹¹

Trifurcation

In March 2013, L2 examined the tablet competence of 60 leading retail brands. In sum, the investment and performance do not match the opportunity:



Only **13 percent** of retail brand sites support any touch-and-swipe functionality (beyond scrolling).



The average brand site takes **2.5 times** longer to load on tablets than on desktops (4.38s vs. 1.79s).



1 in 3 brands does not support “cart continuity”—forcing shoppers to start from scratch when switching devices mid-transaction.



Only **21 percent** of tablet apps incorporate deals/offers—a key tool to capture the attention of tablet users prone to multitasking.



83 percent of the tablet apps that incorporate commerce require a hand-off to the browser to complete a transaction.



Only **14 of the 60 brands** examined feature an iPad app among the Top 200 Free Apps on iTunes (Lifestyle or Catalogs category).

This report profiles key data and insights into the role tablets can play in a direct-to-consumer strategy. By examining both site and app performance on tablets, L2 attempts to distinguish between innovators who are optimized for tablets, and laggards who use legacy mobile/site investments as a crutch. Like the medium we are assessing, our approach is dynamic. Please reach out with questions and comments. You can reach me at scott@stern.nyu.edu.

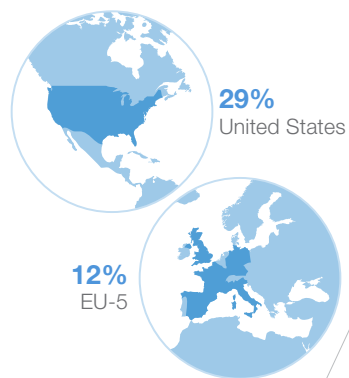
Scott Galloway
Professor of Marketing, NYU Stern
Founder, L2

7. “25% of American Adults Own Tablet Computers,” Lee Rainie, Pew Internet & American Life Project, October 4, 2012.
8. “The Truth About Cats and Dogs: Smartphone vs. Tablet Usage Differences,” Peter Farago, Flurry Blog, October 29, 2012.
9. “Tablets trumps smartphones in global website traffic,” Tyler White, Adobe Digital Marketing Blog, March 6, 2013.
10. “Cyber Monday Sales Climb to New Heights,” Tamara Gaffney, Adobe Digital Marketing Blog, November 26, 2012.
11. “The Impact of Tablet Visitors on Retail Websites,” Adobe Digital Marketing Insights, January 2012.

Spotlight

Tablet Penetration

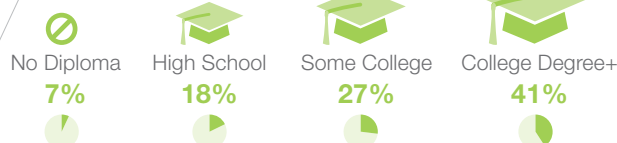
(Percentage of Internet Users)



U.S. Tablet Ownership

1 in 4
American Adults
Owns a Tablet

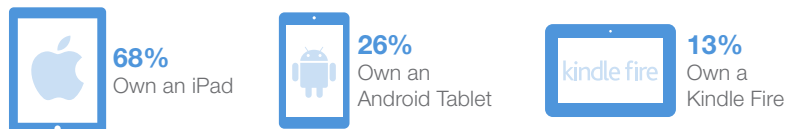
Education



Income



Tablet Preference of Affluents (\$150,000+ Income)



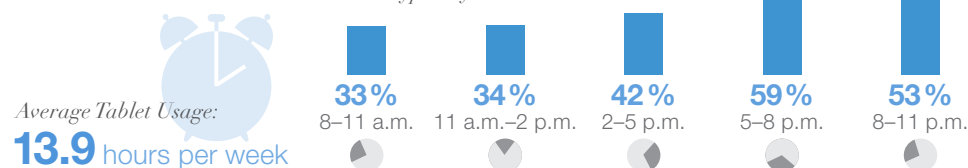
Worldwide Tablet Shipments by Vendor (Q4 2012)



Source: Adobe, eMarketer, GigaOM, GfK, Javelin Research, Online Publishers Association, Pew Research Center

Tablet Usage

On a weekly basis, what time of day are tablet users typically active on their device:



Tablet Shoppers

77%

use their tablet daily

81%

shop at home in
their living rooms

34%

shop on weekends
(vs. 24% of PC users)

Multitaskers

40%

of time spent on tablets is also
spent doing something else...

63%

...use their tablets while watching TV

46%

...while eating a meal

36%

...while on their mobile phone

28%

...while on their PC

25%

...while cooking

22%

...while traveling

17%

...while shopping

13%

...while attending a meeting/class

Conversion by Industry

(metric—PC indexed to 100%)

Financial (% Return Visitors)

99%
Tablet

81%
Smartphone

Media (Engagement)

101%
Tablet

65%
Smartphone

Retail (Conversion)

78%
Tablet

26%
Smartphone

Travel (Conversion)

63%
Tablet

16%
Smartphone

About the Ranking

The Methodology

L2 Intelligence Reports complement L2's flagship Digital IQ Index® with a deeper look at platforms or geographies driving future growth. This report examines Tablet data across 60 brands in retail. Critical areas of investigation include:

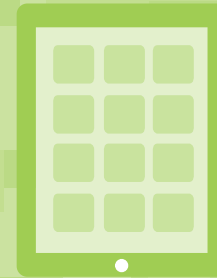
Tablet Site Experience

- Page Type, HTML5 Encoding, and Load Time
- Touch & Swipe Support
- Menu Optimization
- Support for Multiple Orientations / Fluid Grid
- Cart Continuity / Saved Items
- Express Checkout (PayPal, Federated ID)



Tablet App Experience

- iOS Presence / iPad Support
- User Metrics (Ratings, Comments)
- Store Visibility (Top 200 Lists)
- App Lifespan (Initial Release, Update Frequency)
- Commerce Handoff (Native, Skiff, Link)
- Features & Functionality



By combining primary data on the brands that L2 tracks with third-party research, this report illustrates strengths and opportunities.

Brand List

n=60



ACCESSORIES & SHOES

ALDO

COACH

Cole Haan

STEVE
MADDEN

TUMI



BEAUTY & SKINCARE

L'OCCITANE

SEPHORA



APPAREL

for all mankind

A|X
ARMANI EXCHANGE

Abercrombie & Fitch

AÉROPOSTALE

American Apparel™



AMERICAN EAGLE
OUTFITTERS

ANN TAYLOR

ANTHROPOLOGIE

BANANA REPUBLIC

Brooks Brothers

Calvin Klein

chico's

EXPRESS

FOREVER 21

GAP



H&M

J.CREW

kate spade



LACOSTE

lululemon  athletica

MICHAEL KORS

RALPH LAUREN

TOMMY HILFINGER



TORY BURCH

UNI
QLO

URBAN OUTFITTERS

VICTORIA'S SECRET

WHITE | BLACK
HOUSE MARKET

ZARA



DEPARTMENT STORE

BARNEYS
NEW YORK

BERGDORF
GOODMAN

bloomingdales



★macy's

Neiman Marcus

NORDSTROM



E-TAILER

BLUEFLY™

NET-A-PORTER

shopbop.com



HOME & GIFT

Crate&Barrel

NESPRESSO.

POTTERY BARN

RESTORATION HARDWARE

west elm

WILLIAMS-SONOMA



WATCHES & JEWELRY

Cartier

SWAROVSKI

swatch®

TIFFANY & Co.

TOURNEAU

Key Findings

Tablet Experience = Desktop Experience

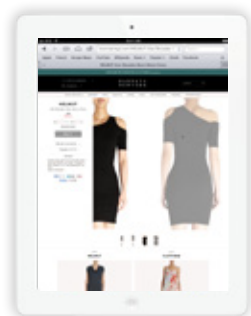
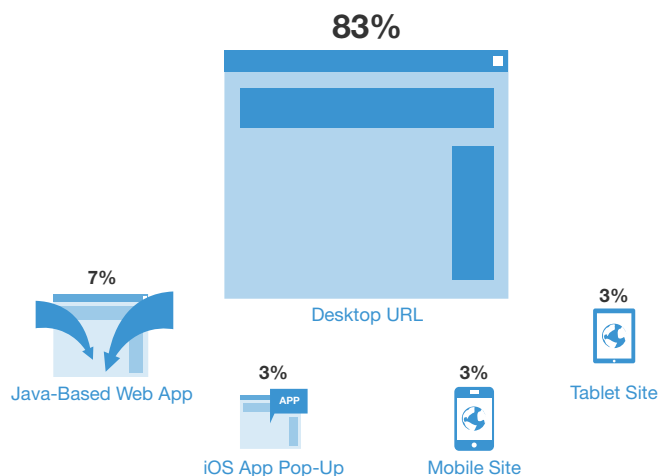
Less than 10 percent of retailers maintain tablet-optimized websites.¹² “Optimization” means anything from circumventing show-stopping issues (e.g., ability to render the page or load objects) to smaller tweaks (e.g., text size and finger-friendly buttons/menus).

Retailers overwhelmingly rely on desktop site architecture to drive the tablet experience. Only 7 percent of the brands load a Java-based web app (e.g., IBM WebSphere Commerce)—a configuration that lends itself to serving different content on different screen types. Six percent of brands are stuck in a smartphone mentality, pushing visitors to either the App Store or direct to a mobile-optimized site built for smartphones. And only two brands (H&M, White House | Black Market) have invested in a native tablet site.

Only 37 percent of the retailers support “view all items” from gallery mode—a feature that compounds scroll fatigue and load time on the desktop, but proves valuable on a device where users have become accustomed to swiping efficiently through hundreds of items. Only 13 percent of the retailers provide any touch-and-swipe functionality for individual elements of the page—primarily the rotating “featured” carousel. Finally, nearly one in five retailers waste valuable real estate depending on device orientation—establishing an explicit bias for landscape or portrait mode, but not both.

Site Type on Safari iOS for iPad

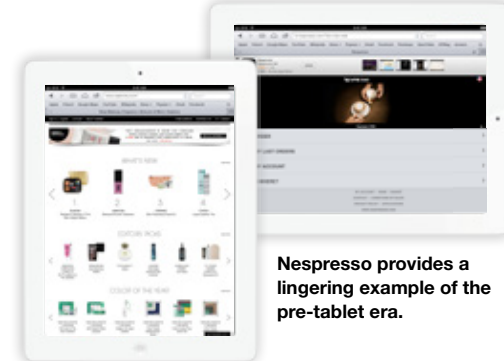
March 2013, n=60



Barneys New York allows users to swipe through all alternative views available at the product level.



White House | Black Market's mobile site distinguishes between smartphones and tablets.



Sephora's main page includes three swipe-able lists—maximizing use of screen real estate.

Nespresso provides a lingering example of the pre-tablet era.

12. “The Impact of Tablet for Retailers 2012,” Skava, November 2012.

Key Findings

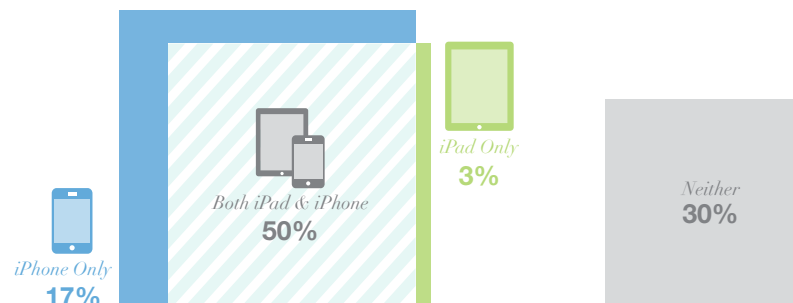
App Alternatives

Recent survey data reveals that 45 percent of tablet shoppers are interested in using apps instead of the browser to make a purchase (compared with 49 percent of smartphone shoppers).¹³ Despite strong demand, support for tablet apps among retailers continues to lag investments in smartphone apps. Of the 60 retail brands examined, 67 percent support iPhone versus 53 percent for iPad. In addition, nearly 60 percent of the tablet-compatible apps are replicated across both devices—emphasizing a “one-size-fits-all” mentality.

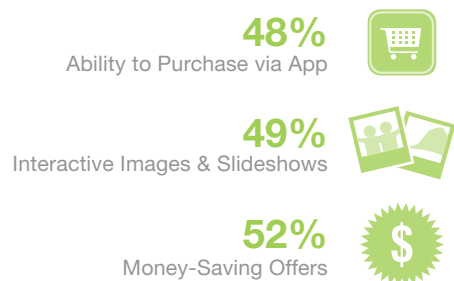
The iPad apps examined serve a variety of purposes—some decidedly noncommercial in nature: photo apps (e.g., “Believe-o-Magic” from Macy’s); utilities (e.g., “UNILOCK” alarm clock from UNIQLO); and several forays into games (e.g., “Soap Smash” from L’OCCITANE en Provence). While the majority of the apps examined support commerce, only 38 percent include interactive photos and only 21 percent feature deals or offers—two of the most requested features by tablet shoppers.¹⁴

iTunes App Store: Device Support

March 2013, n=60 brands

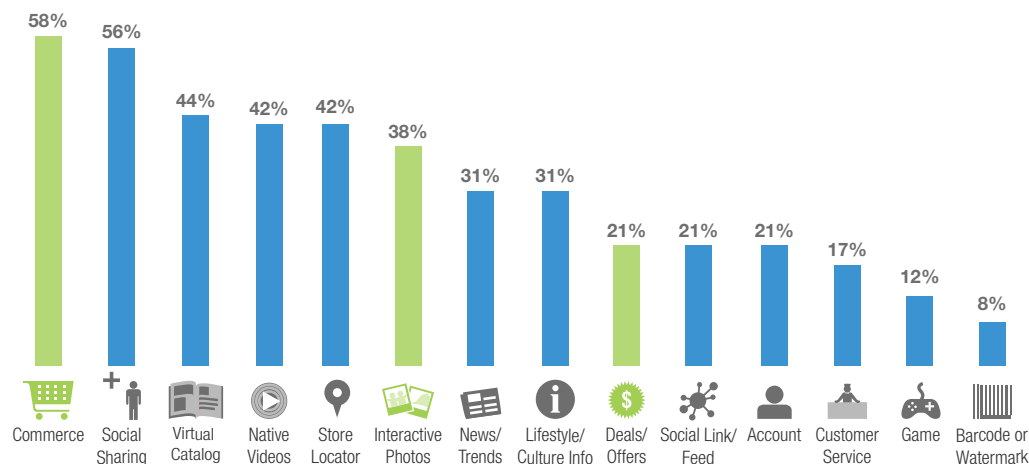


What Features Do Tablet Shoppers Value Most?



iPad Apps: Features and Functionality

March 2013, n=53 apps



13. “2013 Digital Publishing Report: Retail Apps & Buying Habits,” Adobe Digital Publishing, January 2013.

14. “Shopping and Catalog Apps Provide More Tailored Experience than Mobile Browsers,” Adobe Digital Publishing Blog, January 16, 2013.

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